### POLICE AND CRIME COMMISSIONER

### NORTHUMBRIA POLICE

## JOINT INDEPENDENT AUDIT COMMITTEE

### 16 SEPTEMBER 2013

## CORPORATE RISK MANAGEMENT

### JOINT REPORT OF ACO COR PORATE SERVICES NORTHUMBRIA POLICE AND CHIEF EXECUTIVE TO THE POLICE AND CRIME COMMISSIONER

#### **1** Purpose of the Report

1.1 The purpose of the report is to update the Audit Committee on the development of the Police and Crime Commissioner and Chief Constable's Joint Strategic Risk Register and the new joint procedure (appendix b) which reflects the changes to the governance arrangements for the effective management of risk.

### 2 Background

- 2.1 The Joint Independent Audit Committee of the PCC and Chief Constable has within its terms of reference a requirement "To monitor the effective development and operation of risk management and corporate governance arrangements for the Police and Crime Commissioner and Chief Constable".
- 2.2 It was agreed at the last Committee (held on 10<sup>th</sup> June) that the PCC and Chief Constable would complete a Joint Strategic Risk Register and establish associated governance arrangements to include a reporting mechanism for both senior officers and the Joint Independent Audit Committee.
- 2.3 It was also agreed that the Corporate Risk Management policies for both the PCC and Force would be developed to reflect the new governance arrangements.

#### 3 Joint Strategic Risk Register / Policy and Procedure

- 3.1 The Office of Police and Crime Commissioner (OPCC) and Northumbria Police have worked closely in the development of a joint strategic risk register (appendix a) and associated procedure (appendix b). The procedures and register have been designed to ensure the effective management of strategic risk, whilst reducing the bureaucracy associated with historic practices. The register and associated policies and procedures also reflect national good practice and are in line with other forces who are simplifying their risk management processes.
- 3.2 The register and procedure provide eleven risk areas which are designed to provide focus to those identifying or discussing strategic risk. The number of risk areas is not fixed and can be added to or reduced as threats, risks and opportunities emerge or subside.
- 3.3 The strategic risks identified on the register have been assessed on the likelihood of the risk materialising and the impact this would have.

- 3.4 The force and OPCC recognise that the scoring of risk is not an exact science and where possible and reasonable, assessments should be informed by evidence. However, the process also relies upon a degree of professional judgement. To this end senior leads have identified and assessed key strategic risks and the adequacy of existing controls and mitigations.
- 3.4 Where necessary additional controls have been identified and 'risk owners', have been designated with the responsibility for the management and implementation of these controls.
- 3.5 Lead risk owners will review progress against new controls on an ongoing basis. The Strategic Performance Unit will collate an oversight report of risk mitigation and report this quarterly to the Executive Board within the Force, and Core Management Team within the OPCC.
- 3.6 A quarterly update will be provided to the Joint Independent Audit Committee so they can monitor the effective development and operation of risk management.

# 4 Conclusion & Overall Opinion

4.1 The report outlines the arrangements for managing risk within the OPCC and Force, their effectiveness and the steps which are being taken to ensure continuous improvement of the function and minimisation of loss.

### 5 Equal opportunities implications

5.1 There are no equal opportunities implications arising from the report.

### 6 Human rights implications

6.1 There are no human rights implications arising from the report.

### 7 Risk Management implications

7.1 There are no additional risk management implications arising directly from this report.

#### 8 Financial implications

8.1 There are no financial implications directly arising from the report.

#### 9 Recommendation

9.1 The Committee is requested to note the contents of this report.