

SELF ASSESSMENT OF THE CHIEF FINANCE OFFICER ROLE**REPORT OF THE JOINT CHIEF FINANCE OFFICER**

1. Purpose of the Report

- 1.1. A self-assessment that best practice financial governance arrangements have been in place during the financial year 2015/16 has been completed by the Chief Finance Officer for the purposes of the Annual Governance Statement in accordance with the CIPFA Statement on the Role of the Chief Financial Officer of the Police and Crime Commissioner and the Chief Finance Officer of the Chief Constable (2014).

2. Background

- 2.1. The Chief Finance Officer (CFO) occupies a critical position in any organisation, holding the financial reins of the business and ensuring that resources are used wisely to secure positive results. While the austerity cuts and economic downturn have made these tasks even more challenging, they have also underlined the fundamental importance of the role. Achieving value for money and securing stewardship are key components of the CFO's role in public service organisations, a duty enshrined in legislation for the CFOs appointed by PCC's and Chief Constable's.
- 2.2. The purpose of the CIPFA Statement on the Role of the Chief Financial Officer of the Police and Crime Commissioner and the Chief Finance Officer of the Chief Constable (2014) (The Statement) is to support CFOs in the fulfilment of their duties and to ensure that the PCC and CC have access to effective financial advice at the highest level.
- 2.3. The CIPFA Statement has a five key principles as follows:
 1. The Chief Finance Officer of the PCC and CC is a key member of the Leadership Team, helping it to develop and implement strategy and to resource and deliver the PCC's strategic objectives sustainably and in the public interest.
 2. The CFO must be actively involved in, and able to bring influence to bear on, all material business decisions (subject to the operational responsibilities of the Chief Constable) to ensure immediate and longer term implications, opportunities and risks are fully considered, and align with the overall financial strategy.
 3. The CFO must lead and encourage the promotion and delivery of good financial management so that public money is safeguarded at all times and used appropriately, economically, efficiently, and effectively.

4. The CFO must lead and direct, (as explained in this principle), a finance function that is resourced to be fit for purpose.
 5. The CFO must be professionally qualified and suitably experienced.
- 2.4. The Statement also sets out the governance requirements, CFO responsibilities and other skills and controls expected in detail for each of the five principles.
 - 2.5. There is a 'comply or explain' requirement in the Annual Governance Statement in relation to the requirements of this CIPFA Statement.
 - 2.6. A detailed line-by-line self-assessment review of the Statement has been undertaken and was reviewed by the Joint Governance Group on 13 June 2016.

3. Findings

- 3.1. The 2014/15 review identified that where under existing arrangements a joint CFO has been appointed the reasons should be explained publicly in the authority's Annual Governance Report, together with an explanation of how this arrangement delivers the same impact. That finding was implemented for the 2014/15 Annual Governance Statement and will be included again for 2015/16 as follows:

"The Police and Crime Commissioner for Northumbria and the Chief Constable agreed to appoint a joint CFO for both organisations with effect from 29th March 2013. The reasoning was that a joint CFO role would provide both the Chief Constable and PCC with an efficient, effective, economic and better coordinated finance lead. The joint role is subject to the requirements, standards and controls as set out in the CIPFA Statement on the Role of the Chief Financial Officer of the Police and Crime Commissioner and the Chief Finance Officer of the Chief Constable (2014).

The joint arrangement has now been in place for three full financial years. A detailed self-assessment to the Statement has been completed and has found the role to be working well.

- 3.2. No other areas of non-compliance have been identified and therefore need to be explained or disclosed in the AGS.

4. Recommendations

- 4.1. To note the report and endorse the statement in support of the Annual Governance Statement.